

Stakeholder Involvement Plan

North Lake Shore Drive Phase I Study



Version 1.22

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1. INTRODUCTION

1.1 Project Background and History

1.1.1 North Lake Shore Drive

Daniel Burnham and Edward Bennett's 1909 *Plan of Chicago* envisioned a park boulevard along Chicago's lake shore that would bypass the city center and provide a relaxing scenic drive for residents to enjoy views of a great city and a great lakefront park. Construction of North Lake Shore Drive as recognized today began in the early 1930s with the northernmost extension to Hollywood Avenue completed in 1957. North Lake Shore Drive has certainly achieved the goal of a scenic drive along the lakefront with iconic views of a world-class city and beautiful parks. Burnham and Bennett's vision of a park boulevard, however, has been overwhelmed by the travel demands of a modern, mobile society and an inadequate regional roadway network. Portions of North Lake Shore Drive carry as many as 140,000 vehicles per day. Though North Lake Shore Drive is not an expressway, its travel demand would rank it among the most heavily traveled expressway sections in the region. The roadway design combined with the heavy travel demand results in major safety issues as well as severe congestion during peak periods. Though the Drive has been repaired and resurfaced many times since the initial construction was completed, the pavement, bridges and appurtenances have reached the ends of their economic lifecycles. In addition, many areas along the Drive now have unsafe conditions and suffer from traffic bottlenecks.

1.1.2 Lincoln Park

First established in 1865, Lincoln Park has grown to become one of the crown jewels of Chicago's extensive park system. It is not only a regional park that is listed on the *National Register of Historic Places*, it is also a chain of local park spaces that link eleven Chicago neighborhoods to the lakefront.

The park draws thousands of visitors to its Lakefront Trail as well as its local attractions and many special events. In addition, the local park spaces are heavily used by residents from adjacent neighborhoods. The demand for access to the park and the intensity of use within it, caused by these local and regional needs have overburdened the original designs of many of these park facilities. Compromise through the years to accommodate competing uses has caused some facilities to fall short of fully serving their intended users.

1.1.3 The Lakefront Trail

The Lakefront Trail is the showpiece of Chicago’s world-class bicycle system. From dawn until dusk, thousands of bicyclists, joggers, walkers and rollerbladers descend upon the trail on a daily basis for both work and play. It is one of the busiest commuter bike routes to downtown Chicago. Some of the most spectacular views in the world are offered from the trail, making it a popular destination for tourists as well.

Its immense popularity, however, has resulted in a number of operation and safety issues. The portion of the trail between North Avenue and Belmont Avenue is overwhelmed with users, particularly on the weekends. During peak periods, demand far exceeds its available capacity. Adding to the severity of the congestion is the fact that the trail accommodates all kinds of users, including pedestrians, parents with strollers, dog walkers, runners, bikers and skaters. The variety of user speeds and lack of awareness of other users often results in collisions. Though most mishaps go unreported, local emergency rooms see no shortage of serious injuries during peak usage times.

1.1.4 Forging a Future Vision

To successfully unite the original vision for North Lake Shore Drive with the current needs will require a clear understanding of the complex set of issues and competing interests that face the project. This will require an extensive outreach program that will result in creative ideas that can address user needs while respecting the values and character of neighborhoods, but also fit into the complex implementation process.

1.2 State and Federal Requirements

The study process for this project will meet state and federal requirements meant to integrate environmental values and public interaction into transportation improvements. The requirements include the National Environmental Policy Act (NEPA), the National Historic Preservation Act, Section 404 of the Clean Water Act and Context Sensitive Solutions (CSS), among others.

1.2.1 National Environmental Policy Act (NEPA)

IDOT and CDOT will complete an Environmental Impact Study (EIS) for the North Lake Shore Drive Project in order to satisfy NEPA requirements. This EIS will begin with an evaluation of transportation problems in the study area based on stakeholder input that will be obtained from scoping meetings and engineering analysis. This evaluation will form the basis for the

project Purpose and Need and for identifying improvement alternatives. Ultimately, a preferred alternative for the study area will be identified. The NEPA process requires federal agencies to consider the environmental impacts of their proposed actions and reasonable alternatives to these actions. NEPA also encourages early and frequent coordination with the public and resource agencies throughout the project development process. The NEPA public involvement process will also be used by the IDOT and FHWA to fulfill the Section 106 public involvement requirements, as described in Section 1.4.

1.2.2 Environmental Review Process (23 U.S.C. Section 139)

This project will satisfy the environmental review process requirements described in 23 USC Section 139.

23 USC §139(g) requires the lead agencies to develop a Coordination Plan to structure public and agency participation during the environmental review process. This Stakeholder Involvement Plan (SIP) will serve as that plan. Furthermore, IDOT and CDOT are committed to supporting and implementing communication processes to gain information from stakeholders that will be used to develop an informed solution for the project. IDOT and CDOT will implement the SIP utilizing Context Sensitive Solutions as further detailed below.

1.2.3 National Historic Preservation Act

Section 106 of the National Historic Preservation Act requires federal agencies to:

- Take into account the effects of their undertakings on historic properties.
- Afford the Advisory Council on Historic Preservation a reasonable opportunity to comment.

The Section 106 process seeks to accommodate historic preservation concerns with the needs of federal undertakings through consultation among the agencies and other parties with an interest in the effects of the undertaking on historic properties, commencing at the early stages of project planning. The goal of consultation is to identify historic properties potentially affected by the undertaking, assess its effects, and seek ways to avoid, minimize or mitigate any adverse effects on historic properties.

1.2.4 Section 404 of the Clean Water Act

Section 404 of the Clean Water Act prohibits the discharge of dredged or fill material into waters of the United States without a permit from the U.S. Army Corps of Engineers (USACE). Waters of the United States include all waters and wetlands that could be important for interstate commerce purposes, and have traditionally included rivers and streams that are

navigable and tributaries to these waters. Because the entire project limits about Lake Michigan, improvement alternatives may affect the lake, which would require a Section 404 Permit from the USACE. The USACE jointly administers Section 404 authority with the United States Environmental Protection Agency (USEPA), the administering agency for the entire Clean Water Act.

1.2.5 NEPA/404 Merger Process

A Statewide Implementation Agreement (SIA) is in effect that provides for concurrent NEPA and Section 404 processes on federal-aid highway projects in Illinois. The purpose of the SIA is to ensure appropriate consideration of the concerns of the USACE, the USEPA, the U.S. Coast Guard (USCG) and the USFWS regarding compliance with the Section 404 Guidelines. It also involves state agencies at key decision points early in the process to minimize the potential for unforeseen issues during the Section 404 permit review. This process is commonly referred to as the NEPA/404 merger process. Since this project is being evaluated as an EIS and an individual permit from the Corps under Section 404 of the Clean Water Act may be necessary, it is being advanced through the NEPA/404 merger process. In addition to regular environmental coordination with the USACE and other natural resource agencies, concurrence will specifically be requested from these agencies at certain points in the Phase I process. These concurrence points are the Purpose and Need Statement, Alternatives to be Carried Forward and the Preferred Alternative.

1.3 Joint Lead, Cooperating and Participating Agencies

1.3.1 Joint Lead Agencies

FHWA, IDOT and CDOT will act as joint lead agencies for preparing the EIS. See Table A-1 in Appendix A. They are responsible for managing the environmental review process and preparing the environmental document for the project.

1.3.2 Cooperating Agencies

Per NEPA, a cooperating agency is any federal agency that has jurisdiction by law or special expertise with respect to any environmental impact involved in a proposed project. Cooperating agencies are permitted, by request of the lead agency, to assume responsibility for developing information and preparing environmental analyses for topics about which they have special expertise. Agencies invited to serve as cooperating agencies for this project are listed in Table A-2 in Appendix A. The responsibilities shown in the table are in addition to those that are typical of cooperating agencies, such as the following:

- Identify, as early as possible, any issues of concern regarding the project's potential environmental and socioeconomic impact.
- Communicate issues of concern, formally, in the EIS scoping process.
- Provide input and comment on the project's Purpose and Need.
- Provide input and comment on the procedures used to develop alternatives or analyze impacts.
- Provide input on the range of alternatives to be considered.
- Provide input and comment on the sufficiency of environmental analyses.

1.3.3 Participating Agencies

A participating agency is any federal, state, tribal, regional or local government agency that may have an interest in the project. By definition, all cooperating agencies will also be considered participating agencies. However, not all participating agencies will serve as cooperating agencies. Agencies agreeing to serve as participating agencies are listed in Table A-3 in Appendix A.

The responsibilities shown in the table are in addition to those for providing comments on Purpose and Need, study methodologies and range of alternatives. The list of cooperating and participating agencies will be updated, pending responses to the invitation, and incorporated into the SIP updates.

1.3.3.1 Agencies Declining Invitation to Participate

A federal agency that chooses to decline to be a participating agency must specifically state in its response that it:

- Has no jurisdiction or authority with respect to the project.
- Has no expertise or information relevant to the project.
- Does not intend to submit comments on the project.

The non-federal agencies must formally accept the invitation in order to be considered as a participating agency. If an agency declines to be a participating agency, their response should state the reason for declining the invitation. If they choose not to be a participating agency, their comments regarding the process may be recorded through available public involvement venues (e.g. task force groups, public meetings, etc.). Non-federal agencies that do not respond to the invitation will not be considered a participating agency. Table A-4 in Appendix A lists the agencies that were invited to participate in the project and declined.

1.3.3.2 Agencies Not Responding to Invitation to Participate

Agencies not responding to the invitation to participate have been defined as declining (non-federal agencies) or participating agencies (federal agencies) per 23 USC Section 139, and are included in Table A-4 in Appendix A.

1.4 Section 106 Consulting Parties

The FHWA is responsible for involving consulting parties in findings and determinations made during the Section 106 process. The Section 106 regulations identify the following parties as having a consultative role in the Section 106 process:

- State Historic Preservation Officer
- Indian Tribes and Native Hawaiian Organizations
- Representatives of local governments
- Applicants for federal assistance, permits, licenses and other approvals
- Individuals and organizations with a demonstrated interest in the undertaking

The FHWA has worked with IDOT and the Illinois State Historic Preservation Office (SHPO) to identify potential Section 106 consulting parties, which are listed in Table B-1. Individuals or organizations may request to become a consulting party for this project by contacting Lori Brown by e-mail at Lori.S.Brown@Illinois.gov. Consulting parties may provide input on key decision points in the Section 106 process, including the project's Area of Potential Effect, determinations of eligibility and finding of effect, and if applicable, consulting to avoid adverse effects to historic properties.

The IDOT and FHWA will utilize IDOT's public involvement procedures under NEPA to fulfill the Section 106 public involvement requirements.

2. GOALS AND OBJECTIVES

2.1 Context Sensitive Solutions (CSS)

This project will be conducted using principles of IDOT's guidelines for Context Sensitive Solutions (CSS). IDOT defines CSS as "an interdisciplinary approach that seeks effective transportation solutions by working with stakeholders to develop, build, and maintain cost-effective transportation facilities that fit into and reflect the project's surroundings – its context. Through early, frequent, and meaningful communication with stakeholders and a flexible and creative approach to design, the resulting projects should improve safety and

mobility for the traveling public, while seeking to preserve and enhance the scenic, economic, historic, and natural qualities of the settings through which they pass.”

The CSS approach will provide stakeholders with the tools and information they require to effectively participate in the study process including providing an understanding of the NEPA process, transportation planning guidelines, design guidelines and the relationship between transportation issues and project alternatives. In other words, using the CSS process should provide all project stakeholders a mechanism to share comments or concerns about transportation objectives and project alternatives, as well as improve the ability of the project team to understand and address concerns raised. This integrated approach to problem solving and decision making will help build a general understanding of the project among all interested community members and promote involvement through the study process.

Specifically, the CSS process will achieve the following:

- Understand the stakeholders’ key issues and concerns.
- Involve stakeholders in the decision making process early and often.
- Establish an understanding of the stakeholders’ project role.
- Address all modes of transportation and land use issues.
- Apply flexibility in design to address the stakeholders’ concerns whenever possible.
- Identify and engage the general public that lives, works, or visits facilities within the project area.
- Educate the public on the project goals and direction.
- Incorporate regional stakeholders in the discussion.

2.2 Stakeholder Involvement Plan (SIP) Goals

The goal of this SIP is to actively seek the participation of communities, agencies, individual interest groups and the general public throughout the project development process. A robust stakeholder involvement process holds the keys to developing a strong understanding of the project, minimizing adverse impacts to the community and fostering public support for the project.

The purpose of this plan is to provide a guide for implementing stakeholder involvement for the project. The SIP will be used as a blueprint for defining methods and tools to educate and engage all stakeholders in the decision-making process for this project. The SIP has been developed to ensure that stakeholders are provided a number of opportunities to be informed, engaged and provide input as the project progresses.

The SIP incorporates CSS project development principles from Section 19-2 of IDOT's Bureau of Design and Environment (BDE) Manual and CDOT's public involvement goals for this project. IDOT and CDOT are committed to supporting and implementing communication processes to gain information from stakeholders that will be used to develop an informed solution for the project. The success of the committee and public outreach structure outlined in this SIP relies on consistent and robust communications among all parties.

This is a fluid plan and may be continually updated during the life of the project. It will be routinely reviewed, evaluated and modified to reflect the changes and needs of the project and the public.

Stakeholder Involvement Plan objectives include:

- Identify the Project Study Group (PSG).
- Identify the Corridor Planning Committee (CPC).
- Identify the Task Force participants.
- Identify general stakeholders.
- Identify the roles and responsibilities of the lead agencies.
- Identify responsibilities of other agencies.
- Establish the timing and type of involvement activities with all stakeholders.
- Establish stakeholder requirements for providing timely input to the project development process.

2.2.1 Stakeholder Identification

CSS procedures identify a stakeholder as anyone who could be affected by the project or has a stake in its outcome. This includes property owners, business owners, state and local officials, community groups, motorists and non-motorists who utilize the facility. Any individual or group that shows interest in the project will be added to the stakeholder mailing list, thus ensuring that he or she will receive newsletters, meeting invitations and project updates. Stakeholder groups for this project may include, but are not limited to, the following:

- Residents
- Commuters
- Transit users
- Advocates for community and historic interests
- Special interest groups (environmental coalitions, bicycle groups, etc.)
- Elected/community officials
- Government and planning agencies
- Other transportation system users

- Chambers of commerce
- Neighborhood groups
- Emergency response agencies (fire, police, hospitals, OEMC)
- Economic development corporations
- Utilities/telecommunications
- Park districts
- Regional users
- Churches near the project
- Schools near the project
- Universities
- Educational institutions

Early coordination and/or meetings will be conducted with stakeholders within the study area as a means of identifying interested parties and stakeholders, including individuals, businesses, community leaders and organizations within the study area. It is anticipated that new stakeholders will be added to the initial stakeholder list throughout the project. All individual stakeholders expressing interest in the project will be able to participate in the process through various public outreach opportunities. These opportunities include, but are not limited to, the project website, public meetings, newsletters and social media. The project mailing/e-mailing list will be updated and maintained throughout the duration of the project.

A preliminary listing of general stakeholders for the North Lake Shore Drive (NLS D) project is provided in Appendix D.

2.2.2 Stakeholder Involvement Ground Rules

The Project Study Group (PSG) will establish ground rules under which the Stakeholder Involvement Plan (SIP) will operate. These will be established tentatively with the initiation of the SIP, and must be agreed to by the stakeholders. They will be the basis for respectful interaction of all parties. Following are the tentative rules:

- The purpose of the SIP is to gather and duly consider input on the project from all stakeholders, in order to produce the best solutions to any issues or problems identified by the process.
- All input from all participants in the process is valued and will be considered.
- The role of the stakeholders is to advise the PSG. A general understanding among all stakeholders regarding project choices is sought, but the ultimate decisions remain in the hands of IDOT.
- All participants must come to the process with an open mind and participate openly and honestly.

- *General understanding* is defined as a general feeling of agreement where all input is heard and duly considered and the process as a whole was fair.
- All participants in the process must treat each other with respect and dignity.
- All participants understand that the goal is once a *general understanding* on a topic is reached the issues will not continue to be revisited.
- The list of stakeholders is subject to revision at any time as events warrant.
- Documentation of all stakeholder contacts will be maintained by the PSG and will become part of the public record.
- The project must progress at a reasonable pace, based on the original project schedule.
- All decisions must be arrived at in a clear and transparent manner and stakeholders should agree their input has been duly considered.

IDOT is the agency responsible for the safety and integrity of the state transportation system. As such there will be considerations which cannot be compromised. There will be many different stakeholders, as summarized in Section 2.2.1; each will have differing views and interests. Although conflict resolution is a tool to resolve these differences, IDOT is held ultimately responsible and, therefore, makes the final decision.

3. COMMITTEE STRUCTURE AND COMMUNICATION PROCESSES



3.1 Project Study Group (PSG)

The Project Study Group (PSG) will consist of the lead agencies that will guide the overall Phase I Engineering Study. This group will meet periodically throughout the project to provide technical oversight and expertise in key areas including study process, agency procedures and standards and technical approaches. The PSG also has primary responsibility for ensuring compliance with the SIP, CDOT, IDOT and FHWA standards, and all applicable environmental policies. Responsibilities of the PSG include the following:

- Expediting the project development process.
- Identifying and resolving project development issues.
- Promoting partnership with stakeholders to address identified project needs.
- Working to develop a general understanding or agreement among stakeholders.
- Acquiring clearances and approvals from environmental resource agencies.
- Making project recommendations.

This PSG will consist of the CDOT, IDOT, FHWA, and the Chicago Park District. The Chicago Transit Authority (CTA) is a significant stakeholder that will be integrated early into the planning

process. The PSG is expected to meet regularly throughout the project development process as part of decision-making milestones. As with all working groups, the PSG list is subject to modification during the study process.

A listing of PSG members is contained in Appendix C.

3.2 Corridor Planning Committee (CPC)

A key element of the SIP will be the creation of a Corridor Planning Committee (CPC). The CPC consists of representatives from the PSG as well as representatives from the six ward offices (Wards 2, 42, 43, 44, 46, 48) and key stakeholders. Additional members may be added upon completion of the first public meeting. A maximum of 25 community representatives will comprise the CPC membership. The CPC works in close coordination with the PSG. This group will meet at least, but not limited to, five times over the course of the study.

A current listing of CPC members is provided in Appendix D.

The CPC will achieve several study objectives. First, by sharing information about their communities or organizations, the CPC will help the PSG more clearly understand the broader community. The PSG will present detailed information about the study to CPC members on a regular basis, thus allowing the CPC to assist in keeping the broader community informed on the progress of the study. CPC members will then report back with feedback from the groups they represent. In similar fashion the CPC members will feed information from their communities back to the CPC as a whole.

3.3 Task Force Committees

This SIP identifies the need for six task forces to address the multitude of community needs on this project. While each task force focuses on specific areas of expertise, all relevant information will be shared as many of the issues surrounding this project cannot be put into silos. Participation in these task forces will come from elected official recommendations, stakeholder recommendations, general citizen interest and PSG members. A task force interest form was constructed to support inclusion while balancing representation on the committee and was distributed at Public Meeting #1. Additional task force members have been added or replaced as the study progresses. Current task force membership lists are contained in Appendix E.

- Environment & Park Users Task Force – This includes representatives from organizations focused on historic preservation, environmental issues, water quality and Great Lakes concerns, landscape architecture, wildlife organizations and parks.

This also includes bicycle clubs, running clubs, sporting organizations, boating organizations, bicycle and pedestrian organizations, etc. This group focuses on access issues, neighborhood-specific concerns, and park and beach issues, as well as park land, habitats, beach area and water impacts. See Table E-1 in Appendix E for membership.

- Transportation Task Force – This includes representatives from the Regional Transportation Authority (RTA), bicycle and pedestrian organizations, emergency responders, North Shore representation selected by the 9th District of the House of Representatives and commuters. This group focuses on north/south movement on NLS D itself including circulation and access points. See Table E-2 in Appendix E for membership.
- Business and Institutions Task Force – This includes business organizations, tourism agencies, area hospitals, universities, and education facilities. This group focuses on traffic movement and accessibility issues as well as other concerns affecting their operations. See Table E-3 in Appendix E for membership.

There will be three Geographic Stakeholders Task Forces.

- South (Grand Avenue to Diversey Avenue) Residential Task Force – This is comprised of residents and stakeholders that will address issues in this area of the NLS D project. This includes the 2nd, 42nd and 43rd wards. See Table E-4 in Appendix E for membership.
- Central (Diversey Avenue to Montrose Avenue) Residential Task Force – This is comprised of residents and stakeholders that will address issues in this area of the NLS D project. This includes the 44th and 46th wards. See Table E-5 in Appendix E for membership.
- North (Montrose Avenue to Hollywood Avenue) Residential Task Force – This is comprised of residents and stakeholders that will address issues in this area of the NLS D project. This includes the 46th and 48th wards. See Table E-6 in Appendix E for membership.

A separate community outreach process will be established to address the Northern Terminus Traffic Study. Public outreach and coordination efforts will occur via the 48th Ward Transportation Committee and other stakeholders.

All of the task force meetings will occur during regular business hours. The CPC and Task Forces may meet separately or jointly as deemed necessary by the PSG.

In addition to those members serving in the above Task Forces, stakeholders will be identified to complement this work through outreach and communication methods.

3.4 Elected Officials

Since this project is one of the most high-profile transportation projects in the region, elected officials must stay abreast of project development and be part of the project information gathering. Elected officials will receive briefings before each public meeting. The six aldermen will receive, if needed, one-on-one briefings and will also be invited to participate in their accompanying Residential Task Forces. They will be invited to each CPC meeting and the public meetings. A list of elected officials is provided in Appendix F.

3.5 SIP Implementation

Public involvement in the planning process begins as soon as the study starts and continues throughout the project. This SIP serves as a guide for public involvement for this project, and includes strategies that can be used through all project phases. As an implementation guide, this plan links specific strategies to the study schedule and identifies the audience each strategy is intended to reach. Implementation of this plan requires the commitment and efforts of all study participants and includes actions, responsibilities, and timing. The PSG will be responsible for the overall development, implementation and coordination of the SIP.

4. PUBLIC MEETINGS

Public involvement for the NLSO study will include opportunities for broader public meetings in the form of public information meetings, stakeholder workshops and a public hearing to present the Draft EIS. These large-scale meetings will encourage public attendance and foster public awareness of project developments and alternatives that are being evaluated. They will also provide a forum for general public input, including concerns and comments regarding project alternatives. Four public meetings are anticipated to coincide with major project milestones:

- *Public Meeting #1* (August 6-8, 2013) will serve as the project kickoff, providing information regarding the study history, process and objectives, CSS procedures, and provide an opportunity for the public to share its perspectives regarding transportation issues, project concerns, goals and objectives.

- *Public Meeting #2* (July 8, 2014) will present the draft project purpose and need and solicit input regarding potential solutions to the transportation needs in the study corridor. This input will be used to develop a range of alternatives.
- *Public Meeting #3* (July 12, 2017) will present a range of alternatives based on input obtained at Public Meeting #2 along with evaluation criteria and results from the initial screening process. Input obtained at this meeting will be used to refine the alternatives.
- *Public Meeting #4* will present alternatives that were carried forward for further evaluation and their evaluation results.
- The *Public Hearing* will present the Draft EIS and evaluation of the preferred alternative. The hearing is part of a federal requirement for the Draft EIS under the National Environmental Protection Act (NEPA). The public will have the opportunity to view and provide their testimony on the Draft EIS and preferred alternative.

4.1 Public Meeting Locations

The meeting locations should have at least two rooms or one large room holding at least 100 people and with an area to accommodate an audio-visual presentation and to display exhibits or other involvement exercises. Meeting locations must be ADA accessible. Ideal locations should be near public transportation and low cost or free of charge. A comprehensive list of public meeting locations will detail how well the criteria are met. The PSG can approve or reject any public meeting location site.

4.2 Public Meeting Materials

In addition to exhibits other materials that include relevant project information, such as brochures, will be available at all public meetings. The handouts may include information relating to project goals, timeline and scope. A library of fact sheets will be compiled throughout the project and made available to the public at these meetings and on the website. Presentations and other meeting materials will be posted on the website following each public meeting.

4.3 Public Meeting Presentation Format

In order to maximize communication with residents, each meeting or hearing will consist of an open house format available to all members of the public. The entire public meeting will be allotted at least two hours, typically during the early evening. Weekend or daytime meetings

may be required. The time frame allows for attendees to view displays or participate in input exercises and ask questions. There may be several means to provide input throughout the public meetings.

Comment cards will be available to solicit input at each meeting. An online comment form will also be available at the meeting and for 30 days post the public meeting for comments. After each meeting, members of the PSG will evaluate the effectiveness of the meeting and identify follow up items and improvements for future meetings.

4.4 Meeting Announcements

- Meeting announcements will be advertised in the *Chicago Sun Times*, *Chicago Tribune*, *Hoy* and local community papers 15 days and 7 days in advance of the meetings. Public Hearing announcements will be advertised 30 days and 7 days in advance of the meeting.
- Advertisements will highlight topics and invite the general public to attend
- Ads will appear in English and Spanish
- Stakeholders and elected officials will be provided with information regarding upcoming meetings in an effort to supplement advertisements
- Meeting announcements will be posted on IDOT's, CDOT's and the project's website, Facebook site and Twitter
- Ads will be submitted for placement in CTA buses near the project area.

Spanish language interpreters will be available for those who require those services. Special accommodations will be utilized if requested in advance. Meeting announcement information will provide avenues to request those accommodations.

5. ADDITIONAL METHODS FOR PUBLIC INVOLVEMENT

There will be numerous avenues for the public to be active in the NLS D Project in addition to committee or public meeting activities. These include:

- Project website
- Social media
- Mailing list
- Project survey
- Speakers Bureau
- Project phone line (312-561-3140 ext. 101)
- Media outreach
- Response to public comments

5.1 Website

A project website (www.northlakeshoredrive.org) has been created. It contains updated project information, instructions on how to get involved, schedules and news, as well as a place to submit public comments. It also provides instructions on how to comment via other formats.

5.2 Social Media

- Facebook – A NLSD project Facebook page is being used to communicate quickly with a mass audience and receive feedback. The Facebook site is www.facebook.com/NorthLakeShoreDrive.
- Twitter – A Twitter account is established and has links to it on the website and Facebook page. The Twitter account is [@n_lakeshoredr](https://twitter.com/n_lakeshoredr).
- E-Newsletter – E- Newsletters will be an essential public information tool to communicate with stakeholders throughout the process. E- Newsletters will contain user-friendly information and illustrations. Distribution of newsletters will be timed to coordinate with public meetings. Any interested party can sign up for the newsletter by sending an email to info@northlakeshoredrive.org.

5.3 Mailing List

A comprehensive contact list of individuals and stakeholder groups will be generated and maintained. It will include such recipients as residents, elected officials, special interest groups, government agencies, and businesses and all committee members. The list will be updated throughout the project.

5.4 Project Survey

A survey to obtain the public's input on the alternatives under consideration as well as information on their use of transportation modes within the NLSD corridor will be created and made available online for a limited period of time. Paper copies of the survey will also be available at Public Meeting #3.

5.5 Speakers Bureau

The NLSD project team and various stakeholders will comprise a Speakers Bureau. These individuals will present project-related information to civic, business, community and other interested organizations. These meetings will occur as requested.

5.6 Phone Line (312-561-3140 ext. 101)

A telephone number has been established to allow the public to get information or express concerns. The phone number will be advertised in public notices, at meetings, on the website and in newsletters. Comments received via the phone line will be logged, reviewed and evaluated in the same manner as comments received at public meetings. The phone line will allow individuals to leave a message with a question or concern and the call will be returned by a project team member.

5.7 Media Outreach

Information about the project, particularly the public meetings, will be widely disseminated to major news organizations, community papers and special interest publications. Media monitoring will occur in order to capture all published/posted information on this project. A binder documenting all public media postings that the project produced or collected will be available for viewing at all public meetings.

5.8 Response to Public Comments

A centralized comment response management system will be implemented. The goal of this system is to provide a centralized, secure and electronically accessible repository for comments. It will be capable of categorizing the comment types and issues, tracking the comment responses and maintaining a comment record for the required environmental documentation. The system will also collect and maintain stakeholder contact information for the mailing list.

The PSG will respond to public inquiries in a timely manner. When groups of similar comments are received, general responses may be issued in lieu of individual responses.

6. TENTATIVE SCHEDULE OF PROJECT DEVELOPMENT ACTIVITIES & STAKEHOLDER INVOLVEMENT

This section describes the general project development process, project activities, and associated stakeholder involvement activities.

6.1 Step One - Stakeholder Identification, Development of the SIP, Project Scoping

This stage of the project development process begins the CSS process with various agency notifications, project organizational activities, and scoping activities. These activities include, but are not limited to, the following:

- Assemble and organize the PSG and project working groups (CPC, TF).
- Identify project Cooperating and Participating Agencies.
- Identify Section 106 Consulting Parties.
- NEPA/404 Agency Scoping Meeting - Resource Agencies to provide input on methodologies, level of detail, and identification of potential environmental resource issues.
- Develop and make the SIP available.
- Prepare a community context audit (PSG and project stakeholders). The context audit will identify unique community characteristics that contribute to the project's context that will be considered in the project development process.
- Organize and hold one-on-one meetings with aldermen and other elected officials.
- Conduct regulatory/resource agency EIS scoping activities.
- Organize and hold CPC/TF meetings or workshops. The purpose of the meetings is to identify study area issues/deficiencies and goals and objectives as well as to conduct scoping activities.
- Organize and hold the public kick-off meeting to inform stakeholders of the project process, defined study area, project history, identify study area issues/concerns and solicit participation.

6.2 Step Two - Understanding of Project Purpose and Need

The objective of this stage is to further clarify the transportation problems in the study area and utilize the goals and objectives to develop the project problem statement. Project purpose discussions will focus on providing stakeholders with background on known issues, such as safety and operational concerns for non-motorized modes of travels, transit facilities and automobile traffic in the study corridor. Issues raised by the project stakeholders will also be discussed. This will set the stage for meaningful discussions about potential solutions. The information presented and collected will be used as the basis for the development of the project Purpose and Need Statement. Activities in this stage include the following:

- Commence with an informational meeting of the PSG and stakeholders to present the ground rules and to gather input towards the development of a clear statement of the transportation problems to address by the project.
- Organize and hold CPC/TF meetings.
- Achieve stakeholder consensus of the problem statement.
- Develop a project Purpose and Need Statement; provide opportunities for stakeholder review.
- Organize and hold public a meeting to present the known corridor issues/deficiencies and the draft Purpose and Need Statement for comment. Discuss and solicit potential alternatives that could address the Purpose and Need, and present the next steps of the study.
- Develop Section 106 Area of Potential Effect and coordinate with Section 106 consulting parties.
- NEPA/404 Agency coordination on the Purpose and Need Statement.

6.3 Step Three - Alternatives Workshop

A range of project alternatives will be considered to address the project Purpose and Need. The alternatives development process will be iterative in nature, providing progressively greater detail. Numerous opportunities will be provided for stakeholder input to the development and evaluation of alternatives. Steps in the alternatives development process include the following:

- Identification of alternative development procedures, planning and design guidelines, and alternative evaluation procedures. This information will serve as the general guidance for the alternatives development and evaluation process.
- Organize and hold multiple CPC/TF meetings to discuss and identify initial alternatives.

6.4 Step Four - Alternatives to be Considered

This milestone of the project consists of screening the list of suggested alternatives, to identify those alternatives that meet the project Purpose and Need. This milestone is intended to conclude with Alternatives to be Carried Forward.

- Evaluation of the initial alternatives.
- NEPA/404 - Resource Agency Coordination
- Organize and hold multiple CPC/TF meetings/workshops to discuss alternatives that meet Purpose and Need.
- Identification of Alternatives to Be Carried Forward.
- Evaluation of alternatives carried forward.
- Achieve stakeholder consensus on the alternatives.
- Agency update on the Alternatives to Be Carried Forward.
- Organize and hold public a meeting to present the Alternatives to Be Carried Forward and the screening methods.
- Identify historic properties within the project's Area of Potential Effect and coordinate with section 106 consulting parties.

6.5 Step Five - Preferred Alternative

In this step, the Alternatives to Be Carried Forward are further developed to screen additional comprehensive environmental and design issues. These issues are summarized and presented to the stakeholders for their consideration, evaluation and input. This objective of this step is to achieve consensus on a single preferred alternative.

- Detailed evaluation of the alternatives carried forward.
- Organize and hold multiple CPC/TF meetings/workshops to present the evaluation findings and receive stakeholder feedback.
- Achieve stakeholder consensus on the Preferred Alternative.
- Agency concurrence with the Preferred Alternative through the NEPA/404 Merger Process.

- Organize and hold a public hearing to present the Draft EIS.
- Make Section 106 effect finding and coordinate with Section 106 consulting parties. If applicable, work with Section 106 consulting parties to resolve adverse effect.
- Preparation and publication of the Final EIS and issuance of the Record of Decision.

7. PLAN AVAILABILITY AND MONITORING UPDATES

This SIP is a dynamic document that will be available to stakeholders and updated as appropriate through the duration of the project. This section describes SIP stakeholder review opportunities and plan update procedures.

7.1 Availability of Stakeholder Involvement Plan

The PSG will make the SIP available to stakeholders for review at public meetings and on the project website. As the project proceeds, the PSG will update the SIP on a regular basis to reflect appropriate changes or additions. The PSG will advise stakeholders of future SIP updates and post updates on the project website.

7.2 Modification of Stakeholder Involvement Plan

The plan will be reviewed on a regular basis for continued effectiveness and updated as appropriate. Plan administration includes, but is not limited to, the following:

- Maintaining a current list of project stakeholders.
- Maintaining a detailed public involvement record (log) that includes records of all stakeholder contacts, meetings, and comments.
- Ensuring two-way communication and timely responses to stakeholders through formal and informal channels.

Revisions to this SIP may be necessary throughout all phases of the project. The PSG will provide updated versions of the SIP to all agencies involved, as necessary. Updates to the SIP will be tracked in the Appendices.

Appendix A

Joint-Lead, Cooperation, and Participating Agencies

**Table A-1
Lead Agencies**

Agency Name	Role	Other Project Roles	Responsibilities
Federal Highway Administration	Lead Federal Agency	NEPA/404 Agency PSG	Manage environmental review process. Prepare EIS. Provide opportunity for public & participating/ cooperating agency involvement.
Illinois Department of Transportation	Joint-Lead Agency	NEPA/404 Agency PSG	Manage environmental review process. Prepare EIS. Provide opportunity for public & participating/ cooperating agency involvement. Collect & prepare transportation & environmental data. Manage CSS process.
Chicago Department of Transportation	Joint-Lead Agency	PSG	Manage environmental review process. Prepare EIS. Provide opportunity for public & participating/ cooperating agency involvement. Collect & prepare transportation & environmental data. Manage CSS process.

**Table A-2
Cooperating Agencies and Agency Responsibilities**

Note: This table contains an initial list of agencies invited to serve as Cooperating Agencies. This list and will be appended and updated as necessary.

Agency Name	Cooperating Agency Response	Other Project Roles	Responsibilities
U.S. Army Corps of Engineers-Chicago District	Accepted	PA	Provide comments specific to USACE regulated areas including wetlands and waters of the US.
U.S. Environmental Protection Agency	Accepted	PA	Provide comments of USEPA regulated areas regarding the environment and human health.
U.S. Department of the Interior Fish & Wildlife Service	Accepted	PA	Provide comments specific to Fish and Wildlife resources.
Illinois Department of Natural Resources	Accepted	PA	Provide comment and input on fish and wildlife resources; endangered and threatened species; natural areas and nature preserves; wetlands; prairies; and forests.
Illinois State Historic Preservation Office (SHPO)			Provide comment specific to archaeological and historic resources.
Federal Transit Administration	Accepted	PA	Provide comment specific to transportation.
Illinois Environmental Protection Agency			Provide comments of IEPA regulated areas regarding the environment and human health.

PA = Participating Agency

Table A-3**Participating Agencies (PA) and Agency Responsibilities**

Note: This table contains an initial list of agencies invited to serve as Participating Agencies and will be appended and updated as necessary.

Agency Name	Requested Role	Participating Agency Response	Other Project Role(s)	Responsibilities
Illinois State Geological Survey	PA			
Chicago Metropolitan Agency for Planning	PA	Accepted		Provide regional transportation planning and travel forecasting, and consistency with regional plans.
Regional Transportation Authority	PA	Accepted		Provide comments specific to transportation.
Metra	PA			
Chicago Transit Authority	PA			
PACE Suburban Bus	PA			
Chicago Park District	PA	Accepted	Section 106	
Cook County Department of Transportation and Highways	PA	Accepted	Section 106	Provide comments specific to transportation.
Ho-Chunk Nation	PA			
Miami Tribe of Oklahoma	PA			
Peoria Tribe of Indians of Oklahoma	PA			
Citizens Potawatomi Nation	PA			
Forest County Potawatomi	PA			
Potawatomi Nation – Hannahville Indian Community	PA			
Pokagon Band of Potawatomi Indians	PA			
Prairie Band	PA			

Agency Name	Requested Role	Participating Agency Response	Other Project Role(s)	Responsibilities
Potawatomi Nation				
Sac and Fox Nation of Mississippi in Iowa	PA			
Sac and Fox Nation of Missouri	PA			
Sac and Fox Nation of Oklahoma	PA			

Table A-4
Agencies Declining Participating or Cooperating Agency Status

Note: This table will be updated as information becomes available.

Agency	Reason for Response
U.S. Coast Guard District 9	Modification to current facilities will not require a Coast Guard Bridge Permit.
Illinois Department of Agriculture, Bureau of Land and Water Resources	Project is located in urbanized area and agricultural land is not involved.
Illinois Natural Resources Conservation Service	Project is located in urbanized area.

Appendix B

Section 106 Consulting Parties

Table B-1
Section 106 Consulting Parties

Note: This table contains an initial list of organizations invited to serve as Section 106 Consulting Parties and will be appended and updated as necessary.

Agency Name	Contact Person/Title	Email & Mailing Address
Illinois State Historic Preservation Office (SHPO)	Rachel Leibowitz Deputy Officer	#1 Old State Capitol Plaza Springfield, IL 62701-1507
Ho-Chunk Nation	Bill Quackenbush Tribal Historic Preservation Officer	PO Box 667 Black River Falls, WI 54815 bill.quackenbush@ho-chunk.com
Miami Tribe of Oklahoma	Diane Hunter Tribal Historic Preservation Officer	P.O. Box 1326, Miami, OK 74355 dhunter@miamination.com
Peoria Tribe of Indians of Oklahoma	John P. Froman Chief	118 S. Eight Tribes Trails PO Box 1527 Miami, OK 74355 jfroman@peoriatribe.com
Citizens Potawatomi Nation	John A. Barrett Chairperson	1601 S. Gordon Cooper Drive Shawnee, OK 74801 rbarrett@potawatomi.org
Forest County Potawatomi	Gus Frank Chairperson	5416 Everybody's Road Crandon, WI 54520 gus.frank@potawatomi-nsn.gov
Potawatomi Nation – Hannahville Indian Community	Kenneth Mechigaud Tribal Chairperson	N14911 Hannahville B1 Road Wilson, MI 49896 tyderyien@hannahville.org
Pokagon Band of Potawatomi Indians	Steve Winchester Councilman	58620 Sink Road Dowagiac, MI 49047 steve.winchester@pokagonband-nsn.gov
Prairie Band Potawatomi Nation	Hattie Mitchell	16281 Q Road Mayetta, KS 66509 hattiem@pbpnation.org
Sac and Fox Nation of Mississippi in Iowa	Alvin Wild Cat Vice Chairman	349 Meskwaki Road Tama, IA 52339 director.executive@meskwaki-nsn.org
Sac and Fox Nation of Missouri	Tiauna Carnes Chairperson	305 N. Main Street Reserve, KS 66434 mdougherty@sacandfoxcasino.com
Sac and Fox Nation	Sandra Massey	Route 2, Box 246

of Oklahoma	Tribal Historic Preservation Officer	Stroud, OK 74079 smassey@sacandfoxnation-nsn.gov
Chicago Park District	Heather Gleason Director	541 N. Fairbanks Chicago, IL 60611 Heather.Gleason@ChicagoParkDistrict.com
Chicago Metropolitan Agency for Planning	Joe Szabo Executive Director	233 South Wacker Drive, Suite 800 Chicago, IL 60606 jszabo@cmap.illinois.gov
Cook County Department of Transportation and Highways	Noel Basquin Bureau Chief, Transportation & Planning	69 W Washington St Ste 2300 Chicago, IL 60602 Noel.Basquin@cookcountyil.gov
Illinois Department of Transportation	Kimberly Murphy Consultant Studies Unit Head	IDOT District 1 201 W. Center Court Schaumburg, IL 60196 Kimberly.Murphy@Illinois.gov
Chicago Department of Transportation	John Sadler Assistant Chief Highway Engineer	Division of Engineering 30 N. LaSalle, Suite 400 Chicago, IL 60602 jsadler@cityofchicago.org
Landmarks Illinois	Lisa DiChiera Director of Advocacy	53 W. Jackson Blvd., Ste. 1315 Chicago, IL 60604 DiChieraL@lpci.org
Friends of the Parks	Juanita Irizarry Executive Director	17 N State Street Chicago, IL 60602 IrizarryJ@FOTP.ORG
Chicago History Museum	Russell Lewis Executive Vice President and Chief Historian	1601 North Clark Street Chicago, IL 60614 lewis@chicagohistory.org

Table B-1a
Section 106 Consulting Parties

Note: This table contains a list of individuals or groups requesting Consulting Party status.

Name	Group Representing	Email & Mailing Address
Nathan Holth	HistoricBridges.org	12534 Houghton Drive Dewitt, MI, 48820 nathan@historicbridges.org

Table B-2
Section 106 Declining Parties

Note: This table will be updated as information becomes available.

Agency Name	Reason for Declining
Chicago Metropolitan Agency for Planning	Historic and archaeological resources are not a special area of expertise.

Appendix C

Project Study Group Members

**Table C-1
Project Study Group Members**

Agency Name	Contact Person/Title	Email & Mailing Address
Illinois Department of Transportation	Rayyan, Issam – Acting Bureau Chief of the Bureau of Programming	Issam.Rayyan@illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Illinois Department of Transportation	Kimberly Murphy Consultant Studies Unit Head	Kimberly.Murphy@Illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Illinois Department of Transportation	Lori Brown Project Manager	Lori.S.Brown@Illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Illinois Department of Transportation	Ryan Dettmann Project Engineer	Ryan.Dettmann@illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Illinois Department of Transportation	Sam Mead Section Chief of Environmental Unit	Sam.Mead@illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Illinois Department of Transportation	Vanessa Ruiz Environmental Unit	Vanessa.ruiz@illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Illinois Department of Transportation	Pending Section Chief of Hydraulics Unit	IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Illinois Department of Transportation	Giovanna Zaffina Bureau of Maintenance	giovanna.zaffina@illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196

Agency Name	Contact Person/Title	Email & Mailing Address
Illinois Department of Transportation	Ms. Omolara Johnson Bureau of Land Acquisition	Omolara.Johnson@illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Illinois Department of Transportation	Ken Eng Consultant Unit Section Chief	ken.eng@illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Illinois Department of Transportation	Zubair Haider Local Roads, MFT Engineer East Division	Zubair.Haider@illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Illinois Department of Transportation	Jim Stumpner Bureau of Maintenance	James.Stumpner@illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Illinois Department of Transportation	Lisa Heaven-Baum Bureau Chief of Traffic	lisa.heavenbaum@illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Illinois Department of Transportation	Paul Gregoire Bureau of Construction	Paul.Gregoire@illinois.gov IDOT District 1 201 W. Center Court Schaumburg, IL 60196
Federal Highway Administration	Matt Fuller Environmental Programs Engineer	Matt.Fuller@fhwa.dot.gov Federal Highway Administration 3250 Executive Park Drive Springfield, IL 62703
Federal Highway Administration	Chris Byars	Chris.Byars@fhwa.dot.gov Federal Highway Administration 3250 Executive Park Drive Springfield, IL 62703
Chicago Department of Transportation	John Sadler Assistant Chief Highway Engineer	jsadler@cityofchicago.org CDOT – Division of Engineering

Agency Name	Contact Person/Title	Email & Mailing Address
		30 N. LaSalle, Suite 400 Chicago, IL 60602
Chicago Department of Transportation	Jeff Sriver Director of Transportation Planning and Services	jeffrey.sriver@cityofchicago.org CDOT 30 N. LaSalle Street, Suite 500 Chicago, Illinois 60602
Chicago Department of Transportation	Nathan Roseberry Division of Engineering Highway Section – Capital Projects Lead	Nathan.Roseberry@cityofchicago.org CDOT 30 N. LaSalle Street, Suite 500 Chicago, Illinois 60602
Chicago Park District	Michael Lange Project Manager	Michael.Lange@ChicagoParkDistrict.com Chicago Park District 541 N. Fairbanks Chicago, IL 60611
Chicago Park District	Clem Taylor Special Projects Assistant	Clem.Taylor@ChicagoParkDistrict.com Chicago Park District 541 N. Fairbanks Chicago, IL 60611
Chicago Transit Authority	Jennifer Henry Strategic Planning and Policy	jhenry@transitchicago.com Chicago Transit Authority 567 W. Lake Street Chicago, IL 60661
Chicago Transit Authority	Jon Czerwinski Strategic Planning and Policy	jczerwinski@transitchicago.com Chicago Transit Authority 567 W. Lake Street Chicago, IL 60661
Civiltech Engineering, Inc.	Robert Andres Project Manager	randres@civiltechinc.com 450 E Devon Avenue, Suite 300 Itasca, IL 60143
Civiltech Engineering, Inc.	Michael Folkening Project Coordinator	mfolkening@civiltechinc.com 30 N. LaSalle Street, Suite 2624 Chicago, IL 60602
Civiltech Engineering, Inc.	Jim Woods Project Engineer	JWoods@civiltechinc.com 450 E Devon Avenue, Suite 300 Itasca, IL 60143

Agency Name	Contact Person/Title	Email & Mailing Address
Civiltech Engineering, Inc.	Mary Young Environmental Lead	myoung@civiltechinc.com 450 E Devon Avenue, Suite 300 Itasca, IL 60143
CH2M Hill	Marie Glynn Transportation Engineer	Marie.Glynn@illinois.gov 8735 W Higgins Road Chicago, IL 60631
CH2M Hill	Athreya Sreenivasan Transportation Engineer	Athreya.Sreenivasan@CH2M.com 8735 W Higgins Road Chicago, IL 60631
Christopher B. Burke Engineering, Ltd	Michael Matkovic Transportation Engineer	mmatkovic@cbbel.com 9575 West Higgins Road Rosemont, IL 60018
Christopher B. Burke Engineering, Ltd	Pete Harmet Transportation Engineer	pharmet@cbbel.com 9575 West Higgins Road Rosemont, IL 60018
Metro Strategies	Laura Wilkison Public Involvement/CSS	lwilkison@metrostrategiesinc.com 17 N. State, Suite 440 Chicago, IL 60602
Metro Strategies	Lissa Domoracki Public Involvement/CSS	ldomoracki@metrostrategiesinc.com 17 N. State, Suite 440 Chicago, IL 60602
Metro Strategies	Jordan Jones Public Involvement/CSS	jjones@metrostrategiesinc.com 17 N. State, Suite 440 Chicago, IL 60602
Altamanu	John MacManus Principal	1700 W Irving Park Road, Suite 202 Chicago, IL 60613
Sam Schwartz Engineering	Joe Iacobucci Director of Transit	jiacobucci@samschwartz.com 303 W Erie St #600 Chicago, IL 60654
Sam Schwartz Engineering	Michael Groh Transit Planner II	mgroh@samschwartz.com 303 W Erie St #600 Chicago, IL 60654
WF Baird and Associates	Lars Barber Principal	lbarber@baird.com 2924 Marketplace Drive, Suite 200 Madison, WI, 53719, USA

Appendix D

Corridor Planning Committee Members

**Table D-1
Corridor Planning Committee Members**

Agency	First	Last	Email	Street Address	City, State, Zip
Friends of the Parks	Juanita	Irizarry	irizarryj@fotp.org	17 N State St	Chicago, IL 60602
Chicago Metropolitan Agency for Planning	Joseph	Szabo	jszabo@cmap.illinois.gov	233 South Wacker Dr, Suite 800	Chicago, IL 60606
Chicago Metropolitan Agency for Planning	Alex	Beata	abeata@cmap.illinois.gov	233 South Wacker Dr, Suite 800	Chicago, IL 60606
Chicago Metropolitan Agency for Planning	Claire	Bozic	cbozic@cmap.illinois.gov	233 South Wacker Dr, Suite 800	Chicago, IL 60606
Metropolitan Planning Council	Mary Sue	Barrett	msbarrett@metroplanning.org	140 S. Dearborn, Suite 1400	Chicago, IL 60603
Metropolitan Planning Council	Kara	Riggio	kriggio@metroplanning.org	140 S. Dearborn, Suite 1400	Chicago IL 60603
Friends of Downtown	Adam	Lund	info@friendsofdowntown.org	PO Box 1635	Chicago IL 60690
Friends of Downtown/ Solomon Cordwell Buenz	Teresa	Fourcher	teresa.fourcher@scb.com	PO Box 1635	Chicago, IL 60690
Active Transportation Alliance	Ron	Burke	ron@activetrans.org	9 W. Hubbard, Suite 402	Chicago, IL 60654
Active Transportation Alliance	Kyle	Whitehead	kyle@activetrans.org	9 W. Hubbard, Suite 402	Chicago, IL 60654
Illinois Environmental Protection Agency	Alec	Messina	alec.messina@illinois.gov	1021 North Grand Avenue East	Springfield, IL 62794

Agency	First	Last	Email	Street Address	City, State, Zip
Illinois Department of Natural Resources	Loren	Wobig	loren.wobig@illinois.gov	One Natural Resources Way	Springfield, IL 62702
Illinois Department of Natural Resources	James	Casey	james.casey@illinois.gov	160 N La Salle St, Suite S-700	Chicago, IL 60601
Illinois Department of Natural Resources	Virginia	Yang	virginia.yang@illinois.gov	100 W Randolph, 4th Floor	Chicago, IL 60601
Illinois Department of Natural Resources	Daniel	Injerd	Dan.Injerd@Illinois.gov	One Natural Resources Way	Springfield, IL 62702
Illinois Historic Preservation Agency	Rachel	Leibowitz	rachael.leibowitz@illinois.gov	1 Old State Capitol Plaza	Springfield, IL 62701
Landmarks Illinois	Bonnie	McDonald	McDonaldB@lpci.org	53 W. Jackson Blvd., Suite 1315	Chicago, IL 60604
Landmarks Illinois	Lisa	DiChiera	DiChieraL@lpci.org	53 W. Jackson Blvd., Suite 1315	Chicago, IL 60604
US Army Corps of Engineers	Michael	Murphy	michael.j.murphy@usace.army.mil	111 North Canal Street, Suite 600	Chicago, IL 60606
US Coast Guard	Mark	Stevens	mark.l.stevens@uscg.mil	610 S Canal St	Chicago, IL 60607
Office of the Honorable Alderman Brian Hopkins 2 nd Ward	Brian	Hopkins	ward02@cityofchicago.org	1400 N Ashland	Chicago, IL 60622
Office of the Honorable Alderman Brian Hopkins 2 nd Ward	Christian	Ficara	wardcity2@cityofchicago.org	1400 N Ashland	Chicago, IL 60622

Agency	First	Last	Email	Street Address	City, State, Zip
Office of the Honorable Alderman Brendan Reilly, 42 nd Ward	Brendan	Reilly	Brendan.Reilly@cityofchicago.org	325 W. Huron, Suite 510	Chicago, IL 60654
Office of the Honorable Alderman Brendan Reilly, 42 nd Ward	Nuntida	Sirisombat-wattana	nuntida@ward42chicago.com	325 W. Huron, Suite 510	Chicago, IL 60654
Office of the Honorable Alderman Harry Osterman, 48 th Ward	Harry	Osterman	harry@48thward.org	5533 N. Broadway Ave.	Chicago, IL 60640
Office of the Honorable Alderman Harry Osterman, 48 th Ward	Daniel	Luna	dan@48thward.org	5533 N. Broadway Ave.	Chicago, IL 60640
Office of the Honorable Alderman James Cappelman, 46th Ward	Alderman	Cappleman	info@james46.org	4544 N Broadway	Chicago, IL 60640
Office of the Honorable Alderman James Cappelman, 46th Ward	Tressa	Feher	tressa@james46.org	4544 N Broadway	Chicago, IL 60640
Office of the Honorable Alderman Michelle Smith, 43rd Ward	Alderman	Smith	yourvoice@ward43.org	2522 N. Halsted	Chicago, IL 60614
Office of the Honorable Alderman Michelle Smith, 43rd Ward	Karl	Anderson	karl@ward43.org	2522 N. Halsted	Chicago, IL 60614

Agency	First	Last	Email	Street Address	City, State, Zip
Office of the Honorable Alderman Tom Tunney, 44th Ward	Alderman	Tunney	ttunney@cityofchicago.org	3223 N. Sheffield Ave	Chicago, IL, 60657
Office of the Honorable Alderman Tom Tunney, 44th Ward	Dan	Manoli	dionisos.manoli@cityofchicago.org	3223 N. Sheffield Ave	Chicago, IL, 60657
Federal Transit Administration	Mark	Assam	Mark.Assam@dot.gov	200 West Adams Street, Suite 320	Chicago, IL 60606
Illinois Department of Public Health	Justin	DeWitt	Justin.Dewitt@Illinois.gov	122 S. Michigan Avenue	Chicago, IL 60603
City of Evanston	Stephanie	Levine	slevine@cityofevanston.org	2100 Ridge Ave.	Evanston, IL 60201
City of Evanston	Katie	Knapp	kknapp@cityofevanston.org	2100 Ridge Ave.	Evanston, IL 60201
U.S. Environmental Protection Agency	Ken	Westlake	westlake.kenneth@epa.gov	77 W. Jackson Boulevard	Chicago, IL 60604
U.S. Environmental Protection Agency	Liz	Pelloso	pelloso.elizabeth@epa.gov	77 W. Jackson Boulevard	Chicago, IL 60604
U.S. Environmental Protection Agency	Kathleen	Kowal	kowal.kathleen@epa.gov	77 W. Jackson Boulevard	Chicago, IL 60604
U.S. Fish and Wildlife Service	Shawn	Cirton	Shawn_Cirton@fws.gov	1250 South Grove, Suite 103	Barrington, IL 60010
US Army Corps of Engineers	Susanne	Davis	susanne.j.davis@usace.army.mil	111 North Canal St.	Chicago, IL

Agency	First	Last	Email	Street Address	City, State, Zip
					60606
US Army Corps of Engineers	Jeffrey	Heath	jeffrey.b.heath@usace.army.mil	231 S La Salle, Suite 1500	Chicago, IL 60604
US Army Corps of Engineers	David	Bucaro	david.f.bucaro@usace.army.mil	231 S La Salle, Suite 1500	Chicago, IL 60604
US Army Corps of Engineers	Soren	Hall	soren.g.hall@usace.army.mil	111 North Canal St.	Chicago, IL 60606

Appendix E

Task Force Membership

**Table E-1
Environment & Park Users Task Force**

Agency	Name		Email	Street Address	City, State, Zip
Center for Neighborhood Technology	Jacky	Grimshaw	jacky@cnt.org	2125 W. North Avenue	Chicago, IL 60647
Chicago Architecture Foundation	Lynn	Osmond	president@architecture.org	224 South Michigan Avenue	Chicago, IL 60604
Environmental Law and Policy Center	Kevin	Brubaker	kbrubaker@elpc.org	35 E. Wacker Drive, Ste. 1600	Chicago, IL 60601
Lincoln Park Zoo	Mary Beth	Johnson	mjohnson@lpzoo.org	2001 North Clark Street	Chicago IL 60614
MWRD	Jim	Yurik	james.yurik@mwrld.org	100 E Erie Street	Chicago IL 60611
Peggy Notebaert Nature Museum	Steve	Sullivan	ssullivan@naturemuseum.org	2430 N. Cannon Dr	Chicago, IL 60614
The Nature Conservancy	Michelle	Carr	illinois@tnc.org	8 South Michigan Avenue, Suite 900	Chicago, IL 60603
Illinois Department of Public Health	Nirav	Shah	nirav.shah@illinois.gov	122 S Michigan Avenue	Chicago, IL 60603
Natural Resources Defense Council	Andrew	Wetzler	awetzler@nrdc.org	20 N. Wacker Dr, Suite 1600	Chicago, IL 60606
Natural Resources Defense Council	Henry	Henderson	hhenderson@nrdc.org	20 N. Wacker Dr, Suite 1600	Chicago, IL 60606
	Nicholas	Haas			
	Kevin	Harrington			
	Helen	Kessler			
	Eli	Lechter			
	Andrew	Lueck			
	Sarah	Meyer			
	Grant	Schreiber			

Agency	Name		Email	Street Address	City, State, Zip
	Trish	VanderBeke			
	Andrew	Vesselinovitch			
CARA	JohnPaul	Higgins	johnpaul@cararuns.org	549 West Randolph Suite 704	Chicago, IL 60661
Chicago Yachting Association	Kazimierz	Chlebek	commodore@chicagoyachtingassociation.org	3700 Greenleaf Street	Skokie, IL 60076
Chicago Yachting Association	Gibby	Vartan	thevartans@aol.com	3700 Greenleaf Street	Skokie, IL 60076
Lincoln Park Advisory Council	Ellen	Issacson	vballbabe2054@sbcglobal.net	2054 W Morse	Chicago, IL 60657
Lincoln Park Boat Club	Will	Randall	treasurer@lpbc.net	P.O. Box 205	Chicago
Lincoln Park Conservancy	Erma	Tranter		2000 N Racine Suite 2080	60614
Lincoln Park Conservancy	Susan	Fargo	sfargo@lincolnparkconservancy.org	2000 N Racine Suite 2080	60614
	Kazimierz	Chlebek			
	Jerri	Cohen			
	Matt	Fitzsimmons			
	Patty	Frost			
	Donald	Gordon			
	Laurie	Hillman			
	John	Ward			
	Nancy	Warren			

**Table E-2
Transportation Task Force**

Agency	Name		Email	Street Address	City, State, Zip
Chicago Fire Department	Mark	Nielsen	mark.nielsen@cityofchicago.org	3510 Michigan Ave, Floor 2	Chicago, IL 60653
Chicago Fire Department – District 1	Timothy	Sampey	Timothy.Sampey@cityofchicago.org	55 W. Illinois St	Chicago, IL 60654
Chicago Police Department	Salvador	Avila	salvador.avila@cityofchicago.org	3510 S. Michigan Ave	Chicago, IL 60653
OEMC	Gerald	Hollowell	gerald.hollowell@cityofchicago.org	121 N. LaSalle	Chicago IL 60602
OEMC/TMA	Darin	Taylor	darin.taylor@cityofchicago.org	121 N. LaSalle	Chicago IL 60602
OEMC	Alicia	Tate- Nadeau	alicia.tatenadeau@cityofchicago.org	121 N. LaSalle	Chicago IL 60602
Cook County Department of Transportation and Highways	Noel	Basquin	Noel.Basquin@cookcountyil.gov	69 W. Washington #2100	Chicago IL 60602
North Shore Representative	Alan	Swanson			Wilmette, IL 60091
Regional Transportation Authority	Peter	Fahrenwald	FahrenwaldP@RTACHICAGO.ORG	175 W. Jackson Blvd, Ste. 1650	Chicago, IL 60604
Regional Transportation Authority	Mark	Pitstick	PitstickM@RTACHICAGO.ORG	175 W. Jackson Blvd, Ste. 1650	Chicago, IL 60604
Mayor’s Office of Persons of Disabilities	Laurie	Dittman	laurie.dittman@cityofchicago.org	121 N. LaSalle, 11 th Floor	Chicago, IL 60607
Illinois Emergency Management Agency	James	Joseph	James.Joseph@illinois.gov	2200 S Dirksen Pkwy	Springfield, IL 62703
	Annie	Adams			
	Rick	Bak			

Agency	Name		Email	Street Address	City, State, Zip
	Paul	Bengino			
	Craig	Chambers			
	Jaemi	Jackson			
	Michael	Kavalar			
	Anthony	Kely			
	Chris	Kleihege			
	Lynn	Kohlhaas			
	John	Krause			
	Charles	Papanek			
	Kevin Karl	Peterson			
	Scott	Petersen			
	Ryan	Wallace			
	Nancy	Wallace			
	Killian	Walsh			
	Susan	Zabriskie			

**Table E-3
Business & Institution Task Force**

Agency	First Name	Last Name	Email	Street Address	City, State, Zip
Chamber/Business Owner					
Lincoln Park Chamber of Commerce	Frank	Kryzak	frank@lincolnparkchamber.com	1925 N. Clybourn Avenue	Chicago, IL 60614
Lincoln Park Chamber of Commerce	Kim	Schilf	kim@lincolnparkchamber.com	1925 N. Clybourn Avenue	Chicago, IL 60614
Chicagoland Chamber of Commerce	Theresa	Mintle	tmintle@chicagolandchamber.org	200 E. Randolph Street, Ste. 2200	Chicago, IL 60601
River North Business Association Ltd.	Sharon	Romack	sharon@rivernorthassociation.com	222 Merchandise Plaza	Chicago, IL 60654
Streeterville Chamber of Commerce	Mable	Buckner	mable@streetervillechamber.org	645 N. Michigan Avenue	Chicago, IL 60611
Lakeview Chamber	Lee	Crandell	lcrandell@lakeviewchamber.com	1409 W. Addison	Chicago, IL 60613
Lakeview East Chamber of Commerce	Maureen	Martino	maureen@lakevieweast.com	3138 North Broadway	Chicago, IL 60657
The Magnificent Mile Association	Phil	Levin	plevin@themagnificentmile.com	625 North Michigan Avenue, Suite 401	Chicago, IL 60611
Edgewater Chamber of Commerce	Katrina	Balog	katrina@edgewater.org	1210 W. Rosedale	Chicago, IL 60660
Andersonville Chamber of Commerce	Nick	Wolff	nwolff@andersonville.org	5153 North Clark Street, #204	Chicago, IL 60640
Rogers Park Business Alliance	Sandi	Price	sprice@rogers-park.com	1448 W Morse Ave.	Chicago, IL 60626
University/Schools/Hospitals					
Loyola University Hospital	Jennifer	Clark	jclark7@luc.edu	6439 N Sheridan Rd, Granada Center, Room 220	Chicago, IL 60626
Francis Parker School	Richard	Dusing	rdusing@fwparker.org	330 West Webster	Chicago IL 60614

Agency	First Name	Last Name	Email	Street Address	City, State, Zip
The Latin School	Joan	Guzman	jguzman@latinschool.org	59 W. North Blvd	Chicago, IL 60610
Northwestern U/NU Medical Center/RIC/Lurie Children's Hospital	Peter	Lemmon	Peter.Lemmon@kimley-horn.com	111 W Jackson Blvd	Chicago, IL 60604
Art Institute of Chicago	Thomas	Henkey	thenkey@artic.edu	111 S. Michigan Ave	Chicago, IL 60603
Museum of Contemporary Art	Karla	Loring	kloring@mcachicago.org	220 East Chicago Ave	Chicago IL 60611
University of Chicago (Streeterville Campus)	Joshua	Anderson	josha@uchicago.edu	1313 W. 60 th Street, Suite 101	Chicago, IL 60637
CDC Development Corps					
City of Chicago Department of Housing and Economic Development	Benet	Haller	c_benet.haller@cityofchicago.org ;	121 N. LaSalle St, 10th FL	Chicago, IL 60602
Other					
MPEA	Steve	Hammerle	mhammerle@mpea.com , shammerle@navypier.com	600 E Grand	Chicago IL 606016
Chicago Cubs	Heather	Way Kitzes	HWayKitzes@cubs.com	1060 W. Addison St	Chicago IL 60613
The Feather Group	Paul	Arnold	parnold@feathergrp.com	566 W Lake Street, Suite 320	Chicago, IL 60661
Streeterville Organization of Active Residents	Deborah	Gershbein	dgershbein@soarchicago.org	244 East Pearson Street, Suite 102	Chicago, IL 60611
CBRE	Gary	DeClark	Gary.DeClark@cbre.com	566 W Lake Street, Suite 320	Chicago, IL 60661

Table E-4
Residential Task Force – South

First name	Last Name
Russ	Bruzek
David	Cameron
George	Dohrmann
Andrew	Herman
Mike	Kelley
William	Marovitz
Allan	Mellis
Howard	Melton
Victoria	Mervar
Louis	Rosenthal
Gail	Spreen
Michelle	Stenzel
Grace	Rappe
Curt	Bailey

Table E-5
Residential Task Force – Central

First Name	Last Name
Dawn	Buford
Nancy	Juda
Christine	Kandaras
Elizabeth	Monkus
Brian	Nagorsky
John	Schmidt
Jennifer	Settle
Ricca	Slone
Janice	Stashwick
Tim	Weddle

Table E-6
Residential Task Force – North

First Name	Last Name
Tom	Byrd
Betsy	Covell
Gary	Davis
Karen	Goldner
PC	Gooden-Smiley
Thom	Greene
Bill	Johnson
Norman	Kaeseberg
Bryce	Sabin
Betsy	Terry-Lundy
Killian	Walsh

Appendix F

Elected Officials

Elected Officials

Office of the Honorable Alderman Brian Hopkins, 2nd Ward
Office of the Honorable Alderman Brendan Reilly, 42nd Ward
Office of the Honorable Alderman James Cappleman, 46th Ward
Office of the Honorable Alderman Harry Osterman, 48th Ward
Office of the Honorable Alderman Thomas Tunney, 44th Ward
Office of the Honorable Alderman Michele Smith, 43rd Ward
Office of the Honorable Cook County Commissioner Bridget Gainer, District 10
Office of the Honorable Cook County Commissioner Robert Steele, District 2
Office of the Honorable Cook County Board Chair Toni Preckwinkle
Office of the Honorable State Rep. Gregory Harris, District 13
Office of the Honorable State Rep. Kelly M. Cassidy, District 14
Office of the Honorable State Rep. Sara Feigenholtz, District 12
Office of the Honorable State Rep. Christian L Mitchell District 26
Office of the Honorable State Sen. Heather Steans, District 7
Office of the Honorable State Sen. John Cullerton, District 6
Office of the Honorable State Sen. Kwame Raoul, District 13
Office of the Honorable U.S. Rep. Danny K. Davis, District 7
Office of the Honorable U.S. Rep. Janice Schakowsky, District 9
Office of the Honorable U.S. Rep. Mike Quigley, District 5
Office of the Honorable U.S. Sen. Tammy Duckworth
Office of the Honorable U.S. Sen. Richard Durbin

Appendix G

General Stakeholders

General Stakeholders

American Society of Civil Engineers
American Council of Engineering Companies
Belmont-Central Chamber of Commerce
Black Contractors United
Chicago Federation of Labor
Cook County Department of Transportation and Highways
Cosmopolitan Chamber of Commerce
Edgebrook Chamber of Commerce
Edison Park Chamber of Commerce
Federal Reserve Bank Of Chicago
Federation of Women Contractors
Gladstone Park Chamber of Commerce
Greater Avondale Chamber of Commerce
Greater Northwest Chicago Development Corp.
Hispanic-American Construction Industry Association
Illinois Black Chamber of Commerce
Illinois Department of Natural Resources
Illinois Hispanic Chamber of Commerce
Illinois Road and Transportation Builders Association
Illinois State Chamber of Commerce
Jefferson Park Chamber of Commerce
Kedzie/Elston Business and Industrial Council
Lincoln Bend Chamber of Commerce
Lincoln Square Chamber of Commerce
Local Economic & Employment Development Council
Metropolitan Water Reclamation District
North Business & Industrial Council – NORBIC
North Center Chamber of Commerce
North Pulaski Armitage Chamber of Commerce
Norwood Park Chamber of Commerce
Old Irving Park Association
Old Town Merchants & Residents Association

Peterson Pulaski Business & Industrial Council
Philippine American Chamber of Commerce
Portage Park Chamber of Commerce
Pulaski Elston Business Association
Rogers Park Business Alliance
Rogers Park CDC
Rogers Park Community Development Corp
Roscoe Village Chamber of Commerce
Sauganash Chamber of Commerce
South Loop Chamber
West Ridge Chamber of Commerce
Women-Eye, Inc.
Women's Business Development Center
World Business Chicago
Women's Transportation Study
Council for Jewish Elderly
Illinois Office of Tourism
Northwest Municipal Conference
West Central Municipal Conference
Southwest Municipal Conference
South Suburban Mayors and Managers Association
DuPage Mayors and Managers Conference
Kane/Kendall Council of Mayors
Lake Council of Mayors
Will County Governmental League
McHenry Council of Governments
McHenry Council of Governments
Metro West Council of Governments

Appendix H

Stakeholder Involvement Plan Revisions

Stakeholder Involvement Plan Revisions

Version	Date	Noted Revisions
v.1.1	February 18, 2013	First publication to Project Study Group
v.1.2	March 2, 2013	Revised per initial CDOT comments
v.1.3	March 16, 2013	Revised per follow-up CDOT comments
v.1.4	March 20, 2013	Updated recommended task force groups
v.1.5	March 26, 2013	Updated language regarding CPC Meeting #1
v.1.6	April 16, 2013	Updated stakeholder graphic
v.1.7	May 1, 2013	Revised per IDOT comments
v.1.8	May 3, 2013	Revised Project Study Group language
v.1.9	May 8, 2013	Modified project logo
v.1.10	July 10, 2013	Clarified who project decision makers are
v.1.11	July 21, 2013	Clarified role of CPC
v.1.12	July 29, 2013	Website information added and posted to website
v.1.13	September 19, 2013	Updated Public Meeting #1 information
v.1.14	November 20, 2013	Outlined Final Task Force participants
v.1.15	December 19, 2013	Responded to IDOT/BDE comments to include cooperating/participating agencies
v.1.16	April 1, 2014	Updated public meeting and task force meeting information and added revision tracking table
v.1.17	April 3, 2014	Section 4, 5 and 6 were revised based upon IDOT comments
v.1.18	May 9, 2014	Incorporated FHWA comments and updated contact information
v.1.19	October 27, 2014	Updated Cooperating/Participating Agency responses
v.1.20	July 7, 2015	Updated contact information
v.1.21	January 26, 2017	Updated contact information, listed additional methods for public involvement, minor editorial corrections
v.1.22	September 6, 2017	Updated public meeting information, updated additional methods for public involvement, updated task force membership lists, updated Table C-1 Project Study Group Members and Section 106 Consulting Parties, minor editorial corrections